

Integrated Review: Call for Evidence response template

It is recommended that you read the full call for evidence document before completing your response. Please note that the text boxes used in this template can be expanded to accommodate additional text.

Guidance for respondents

- In your response, please clarify which questions you're answering, by referring to the relevant numbers assigned to each question.
- You do not need to respond to all of the questions if they are not all relevant to you, and you may wish to provide a single answer to multiple questions.
- The questions asked are very broad in nature. This is to give you the scope to focus on a specific sub-issue or priority, according to your own, or your organisation's, area of expertise.
- There is no minimum word limit. We strongly encourage a maximum limit of 500 words per question (not including references). We recommend providing responses which contextualise, and summarise the key points of, the evidence they reference, as these are likely to be most effective. Given the volume of responses expected, submissions exceeding this recommended length may not be read in their entirety.
- Please include references in your response where applicable. We request that you include a bibliography at the end of your response, within the box provided. This does not count towards the recommended word limit.

Responses should arrive no later than **Friday 11:59pm BST on 11th September 2020**, with early responses encouraged where possible.

For further information on how we handle your personal data please read the Integrated Review Call for Evidence Privacy Notice.

Please send your response, attaching the papers you have referenced, to:

IRcallforevidence@cabinetoffice.gov.uk

Or alternatively by post to:

Integrated Review Team,
Cabinet Office,
70 Whitehall,
London,
SW1A 2AS

Quoting the reference "**Integrated Review Call for Evidence 2020**"

General Information

1. Full name (including title)

2. Mark the statement below [X] as applicable.

I have read the Integrated Review Call for Evidence Privacy Notice and understand that any responses submitted by organisations or representatives of organisations may be published in full.

2. Are you responding (please mark the relevant box [X]):

as an individual (please complete 3 to 5 below)

on behalf of an organisation / company (please complete 6 to 9 below)

If you are responding as an individual:

3. E-mail address

4. Address

5. Please mark the statement below [X] as applicable.

I have read the Integrated Review Call for Evidence Privacy Notice and am content for my name to be published alongside my response.

I have read the Integrated Review Call for Evidence Privacy Notice and am not content for my name to be published alongside my response.

The Privacy Notice can be found on the Integrated Review Call for Evidence webpage.

If you are responding on behalf of an organisation / company:

6. Organisation / Company

7. Position within Company / Organisation

8. E-mail address

9. Address

Call for Evidence questions

1. What are the key opportunities, challenges, threats and vulnerabilities facing the UK now? (Submissions focusing on rapidly evolving areas such as science, technology, data, cyber, and space are particularly welcome.)
2. What are the key global and domestic trends affecting UK international policy and national security out to 2030, and how should the government prioritise its efforts in response to these?
3. What are the key steps the UK should take to maximise its resilience to natural hazards and malicious threats? How can we build a whole of society approach to tackle these challenges?
4. What are the most effective ways for the UK to build alliances and soft power?
5. What changes are needed to Defence so that it can underpin the UK's security and respond to the challenges and opportunities we face? (Submissions focusing on the

changing character of warfare, broader concepts of deterrence, technological advantage and the role of the Armed Forces in building national resilience are particularly welcome.)

6. How should the UK change its governance of international policy and national security in order to seize future opportunities and meet future challenges? (Submissions focusing on the engagement of an increasing range of stakeholders while maintaining clear responsibility, accountability, and speed of action are particularly welcome.)
7. What lessons can we learn from the UK's international delivery over the past 5 years? Which are the key successes we should look to develop and build on, and where could we learn from things that didn't go well?
8. How should UK systems and capabilities be reformed to improve the development and delivery of national strategy?

Please provide your response in the box below. Make sure to note the "Guidance for respondents" provided above before completing.